

Talent Development Courses



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1. Professional Selling Skills

Outline of topics:

Introduction to professional selling:

Professional selling introduction Professional selling skill set and mind set The perfect sales person - Activity

Module 1: The professional selling skill set

Controlling a conversation
Using the power of questions
The OPEN question selling technique
(Operational, probing, effect and nail down questions)

Module 2: Listen and know your FAB - Features, advantages, Benefits (Skill set)

The importance of listening Features, advantages and benefits Customer specific benefits Identifying customer's decision criteria

Module 3: Handle objections and close the sale

Types of objections
The APAC objections handling model
Handling the most common objection "price"
Nine closing techniques

Module 4: The professional selling mind set

The right state of mind to sell The more "No's" you get Visualize your sale Know what you're selling inside out.

Module 5: Understanding buyer types and follow-up

Understanding the different behavioral styles and personality types Find out your major behavioral style and personality type Selling to different personality styles After sales and follow-up





2. Sales Management

A sales management primer

What is your job? Sales Manager Versus Salesman. The perfect sales person- Activity.

Module 1: A Strategic look at sales management:

Sales management - is it strategic or tactical? What are my CSF's? - Critical success factors. SWOT and PESTLE analysis.

Module 2: Sales Forecasting:

What is forecasting and how it can help sales performance? Identify different forecasting methods. Follow a simple 4 step process to create a sales forecast. Avoid common forecasting pitfalls.

Module 3: Sales Planning:

Setting up your sales strategy.
Put together the main components of your sales plan.
Specify sales tactics to achieve strategy
Sales planning best practice examples.
Practical skill practice activity - Create a sales plan for your sales operation

Module 4: Sales performance management:

Setting sales objectives. The 3 step sales performance control plan. Guidelines for proper sales performance evaluation. Handling the underperforming sales team member.

Module 5: Motivating your sales team:

What motivates us?
Knowing your team inside out.
Creating a motivating environment for your team.
Understand the factors that combine and drive personal motivation.

Module 6: Running effective sales meetings:

Effective versus badly run sales meetings Planning your sales meeting sequence. Successful sales meeting checklist. Team huddle versus team meeting.





3. Sales Territory Planning & Routing

Introduction: Quantity, Direction & Quality of sales

My circles of influence and concern. Quantity, Direction & Quality. Being efficient and effective. Introduction – The 5 Step sales territory planning & routing

Step 1: Sales Territory Analysis:

Territory competition analysis Territory potential analysis. Sales Territory SWOT analysis. SWOT analysis skill practice activity.

Step 2: Customer potential analysis and scoring:

Key customer potential concepts.
What makes a customer "Attractive"?
Collecting information about customer potential.
Calculating real customer potential.

Step 3: Strategic Territory Objective:

Why set goals and objectives?
Setting strategic sales goals for your territory.
Making sure your goals are SMART

Step 4: Territory Routing & Coverage Management:

What are territory routing patterns? Accumulating effort across your territory. Blocking your territory. Using territory routing software.

Step 5: Measure, Evaluate & take corrective action where needed:

Measuring and evaluating performance.
Taking corrective action.
Common sales activity time traps.





4. Effective Communication

Outline of topics

Module 1: How well do you communicate?

How well do you communicate dominoes exercise. What makes a great communicator? Introduction to the four basic principles of communication.

Module 2: Use Engaging Language.

Focus on Behavior, not personality. Be specific. Using "I" Messages and owning your language.

Module 3: Use the power of questions

Controlling a conversation. Importance of questions.- Activity Different types of questions The questioning funnel.

Module 4: Use active listening

Evaluate your listening skills - self assessment. Listening & Empathy. Active listening tools.

- Encouragement
- Echoing
- Probing
- Paraphrasing
- Reflective paraphrasing
- Relating

How to listen better?

Module 5: Rapport & Understanding non-verbal communication

Importance of rapport. Matching non-verbal communication Discover some truths and myths about body language.







5. Extraordinary Customer Service

Outline of topics

Module 1: What do customers want?

What customers want? Logic Vs Emotion Winning customers hearts Customers want CASH

Module 2: This thing called "Loyalty"

Defining a lifetime customer
Drivers of customer loyalty
Keeping Customers loyal and plus one's
Why customers leave and cost of losing a customer

Module 3: Measuring customer satisfaction:

Importance of customer feedback Methods of collecting customer feedback What is NPS? Rate my NPS activity

Module 4: Having The Right skills and attitude:

Attitude, Skills and Knowledge Having the right service mentality Rapport = Results Strategies for building rapport

Module 5: Value of a complaint:

A Complaint is a gift Ground rules for receiving a complaint Avoiding customers hot buttons and forbidden language

Module 6: Customer service techniques:

Seven Diffusing techniques
Disengaging
Face saving out
Empowering customers





6. Stress Management

Module 1: Costs and benefits of reducing work-related stress

Impact and costs of stress on the organization Benefits of tackling workplace stress

Module 2: What is stress/stressors and controls

An introduction to stress awareness The fight or flight response Is all stress bad for you?

Module 3: Recognizing the signs and symptoms of stress

The four sources of stress – emotional, mental, physiological and behavioural The long-term effects of stress Identifying your personal stress map





7. Anger Management

Outline of topics

Module 1: Anger Anatomy:

Is anger good or bad? Five famous myths about anger Having the "Right Mind Set" for managing anger Physical effects of anger

Module 2: The Anger Management Skill Set:

Having the "Right Skill Set" for managing anger. The 4 deep sources of anger. The assertive statement to communicate anger. Rules of assertive behavior.

Module 3: The Anger Management Process:

My personal anger assessment – Self-assessment. A four-step process to effectively express your anger.

Module 4: Handling Anger in Others:

The importance of listening.
Summarizing and reflecting back what was said.
Reflecting emotions and reframing statements.
Three-step technique for handling anger in others.





8. Conflict Resolution

Outline of topics

Module 1: Conflict Resolution Primer:

Is conflict good or bad?
Potential benefits of conflict.
Cost of conflict.
Defining workplace a conflict.

Module 2: Conflict Anatomy:

The Four possible conflict outcomes.
Conflict resolution styles.
Find out your preferred conflict resolution style - self-assessment.
Conflict analysis worksheet.

Module 3: The Language of conflict resolution:

The importance of using the right language when resolving conflict. The six conflict resolution language fundamentals.

Module 4: The Conflict resolution process:

The conflict resolution process.
The conflict resolution process skill practice activity
Games and Conflict resolution.
Counter tactics and dealing with games.

Module 5: Mediating conflict:

What is mediation? Characteristics of a mediator Key mediation tips. The Four steps of mediation.





9. Negotiating with Results

Outline of topics

Module 1: Introduction to negotiation

Identify the qualities of successful and unsuccessful negotiators.

Define negotiation and provide examples of when you have negotiated in and outside work. Identify a negotiation situation you will practice during class.

Module 2: Personality types

Explain the benefits of knowing personality styles.

Explain the behaviors as well as the strengths/weaknesses of each personality style.

Identify your own personality style.

Identify how to work more effectively with each personality style while negotiating.

Module 3: Personality types

Explain how to choose a negotiation strategy based on relationship and results.

Define positional bargaining.

Identify the differences between "Soft" and "Hard" negotiating.

Define principled negotiation.

Identify the four steps in the negotiation process.

Module 4: Preparing for negotiation

Identify fears and "hot buttons" as well as strategies to overcome them.

Identify areas to research on your side and on your opponent's side.

Define your BATNA (best alternative to a negotiation agreement),

WATNA (worst alternative to a negotiation agreement), WAP (walk away point and ZOPA (zone of possible agreement).

Skill practice: Prepare for your personal negotiation situation.

Module 5: Opening the negotiation

Explain how to create a positive first impression.

Explain the importance of "small talk" and finding common ground in negotiation.

Explain how setting ground rules can influence a negotiation.

Identify important negotiation ground rules.

Module 6: Exchange information and bargain

Explain how to initially exchange information.

Identify contingency plans for unfavorable situations.

Explain bargaining techniques.

Explain strategies for inventing options for mutual gain.

Module 7: Handle opposition

Explain strategies to bring your opponent from NO to YES.

Identify strategies to deal with negative emotions.

Module 8: Close the negotiation

Explain how to move from bargaining to closing.

Explain the closing process.

Practice your personal negotiation situation and get feedback from other participants.





10. Building High Performance Teams

Outline of topics

Module 1: Introduction to teamwork

Why companies have teams?
Defining a team
Are we all pointing in the same direction?
Common team goals

Module 2: Characteristics of high performing teams

The Ten characteristics of high performing teams
"The Kelly affair" – Team communication activity
The Three components of trust – Trust exercise
Crossing the line together – Cooperative relationships activity

Module 3: High performing team members

The Nine team roles.
Find out your team role – Self-assessment.
The perfect team member - Activity
The Ten characteristics of high performing team members





11. Business Etiquette

Outline of topics

Module 1: Professional Business Introductions:

Proper business introductions and making a great first impression.

The proper handshake.

Social and business introductions.

Business cards and introductions.

Etiquette status cards skill practice activity.

Module 2: Business Meetings Etiquette:

Are meetings a waste of time?

General business etiquette guidelines..

Arriving early and arriving late.

Seating etiquette considerations.

Module 3: Telephone Etiquette:

First impressions - Activity.

Preparing before you call.

Telephone etiquette and protocol considerations within a business setting.

Basic telephone etiquette.

Module 4: Business Attire:

The importance of proper business attire.

Proper business attire for women.

Proper business attire for men.

What exactly is "Business Casual"?

Module 5: Business Correspondence Etiquette:

Written communication etiquette guidelines.

E-mail etiquette.

Before you hit "Send".

Module 6: Managing yourself:

Setting goals.

Making your goals SMART.

Plan your success.

Evaluate priorities.

Analyze your current use of time.

Deal with procrastination.

Module 7: Managing your work environment:

Identify time bandits.

Brainstorm solutions for time bandits.

Manage your meetings effectively.

Organize your workspace.





12. Vision and Passion to Serve

Outline of topics

Module 1: What do customers want?

What customers want?
Logic Vs Emotion
Winning customers hearts
Customers want CASH

Module 2: This thing called "Loyalty"

Defining a lifetime customer Drivers of customer loyalty Keeping Customers loyal and plus one's Why customers leave and cost of losing a customer

Module 3: Measuring customer satisfaction:

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Module 4: Having The Right skills and attitude:

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13. Time Management

Outline of topics

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Explain the behaviors as well as the strengths/weaknesses of each personality style.

Identify your own personality style.

Identify how to work more effectively with each personality style while negotiating.

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Explain the closing process.

Practice your personal negotiation situation and get feedback from other participants.

